

Mr Walters



To: Directors

cc: Chief Executive

From: T. Morahan

URGENT

The Peace Dividend - Implications For Agency

1. Mr Crozier has asked that a paper on the above topic be produced for Board discussion at their 20 October meeting.
2. He has asked that the paper adopt the approach in my note of 23 September on this topic (which you already have). Accordingly could you please, programme by programme, examine the likely
 - (i) direction of change
 - (ii) magnitude of changeand where possible the different impact, by gender, by community
3. I have to produce a first draft by Thursday PM. Accordingly and using the Summary Table and accompanying notes in my paper as a start, please produce a brief note on each programme along the lines of:-

EXAMPLE

programme x	Current spend £10m potential extra spend £2-3m (based on x extra places at 'y' cost per place) mainly impacting on x gender and 'y' community projected in year 0,1,2 (ie. 3 years forward starting 1 April 1995).
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Please have your return with me PM on Wednesday 5 October.

4. The scenario to use is the second short-run scenario mentioned in the DED paper that is the net employment impact of 9,600 (albeit over 3 years).
5. I accept this is a most unreasonable timetable which has been imposed.
6. If the programme is very small and does not have a high visibility in the 'peace' context, no estimates are required.

Uuat

30/9/94

PRACK: EMPLOYMENT EFFECTS

	SHORT RUN SCENARIOS (5 YEARS)				LONG RUN SCENARIOS	
	FULL SECURITY IMPACT MODEST INCREASE IN ID/TOURISM	MODEST FALL IN SECURITY EXPENDITURE MODEST INCREASE IN ID/TOURISM	FULL SECURITY IMPACT LARGE INCREASE IN ID/TOURISM	MODEST FALL IN SECURITY EXPENDITURE LARGE INCREASE IN ID/TOURISM	FULL SECURITY IMPACT MODEST INCREASE IN ID/TOURISM	FULL SECURITY IMPACT LARGE INCREASE IN ID/TOURISM
INWARD INVESTMENT:-						
Direct Jobs	3,600	3,600	7,200	7,200	9,000	18,000
Linkages/ Multiplier Effects	1,600	1,600 } £10.4M	3,200	3,200	4,000	8,000
EXPORTS (Including Linkages & Multiplier Effects)	2,500	2,500 } £3.75M	5,000	5,000	2,500	5,000
TOURISM (Including Linkages & Multiplier Effects)	10,000	10,000 } £15M	20,000	20,000	10,000	20,000
PRIVATE SECURITY (Including Multiplier Effects)	-7,000	-4,000	-8,000	-3,500	-8,000	-8,000
PUBLIC SECURITY Direct Jobs	-8,000	-4,000	-8,000	-4,000	-8,000	-8,000
Multiplier Effects)	-2,400	-800	-2,400	-800	-2,400	-2,400
CONSTRUCTION (Including Multiplier Effects)	700	700	4,300	4,300	700	4,300
NET EMPLOYMENT IMPACT	1,000	9,600	21,300	31,400	7,800	36,900

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